

# Paul W. Eykamp, Ph.D.

3073 Lunada Lane  
Alamo, California 94507-1513  
(925) 855-0472  
paul@eykamp.net

1111 Franklin Street, 11<sup>th</sup> Floor  
Oakland, California 94507  
(510) 987-9366  
paul.eykamp@ucop.edu

## Education

1987 A.B. cum laude, Washington University, St. Louis, Missouri, Majors: Economics and Political Economy.  
1987 Catholic University, Washington D.C., 12-unit summer graduate program in British politics.  
1994 M.A. University of California, San Diego. Major: Political Science.  
1995 Ph.D. University of California, San Diego. Major fields: American Politics, International Relations.

## Dissertation

"Political Control of State Research Universities: The Effect of the Structure of Political Control on University Quality and Funding" Advisor: Gary C. Jacobson, Professor.

## University Positions

1998-present **Coordinator, Long Range Enrollment Analysis and Database Development, Planning and Analysis, Academic Affairs, University of California, Office of the President.** Develop and enhance long-range enrollment model for UC System using ethnic and geographical trends to project enrollment demand through 2015. Design and build relational database (SQL) for Systemwide student information, institutional data, California demographic data, and comparison data for other universities. Analyze student academic behavior to assist enrollment management and development of summer term. Coordinate Systemwide submittals to US News and World Report's College Ranking Survey, including analysis of effects of changing UC reporting protocol. Develop plan for documenting and normalizing existing Systemwide research data, cleaning and transforming new data, and determining data relationships. Develop enrollment models for new UC Campus (UC Merced). Serve on advisory committee planning effective student support services and determining campus facility needs. Conduct marketing analysis with external vendor.

1997-1998 **Senior Policy Analyst, Planning and Analysis, Academic Affairs, University of California, Office of the President.** Co-developed new long-range enrollment model for UC System using ethnic and geographical trends to project enrollment demand through 2010. Responsible for Systemwide coordination of submittals to US News and World Report's College Ranking Survey, including analysis of USNWR methodology, effects of changing UC reporting protocol, and developing methods for uniform reporting. Responsible for legislative reports on faculty workload, handbook on enrollment planning. Created department's IT system and new database and database management systems using SAS.

1996-1997 **Senior Administrative Analyst, Student Academic Services, Admissions and Institutional Research, University of California, Office of the President.** Responsible for researching and drafting reports for the Regents and conducting validity studies on current admissions criteria and developing options for new admissions criteria. Analyzed predictive power of SAT and high school GPA on first year grades and graduation rate. Built and maintained a website to distribute information to high schools, community colleges, and students. Part of the development group for an electronic application system for the UC system and on committee to improve the use of technology for UC Outreach. Wrote reports on UC statistics, both on paper and inaurally for the Web.

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1994-1996 **Director, UC Council on Student Fees**, the Systemwide Registration Fee committee, responsible for coordinating and informing nine independent committees, monitoring the state and University budgets and conveying Council decisions to the UC Office of the President and the UC Regents.

1987-1994 **Teaching Assistant, University of California, San Diego, Department of Political Science and Fifth College Writing Program.**

1993-1994 **Chair, UCSD Registration Advisory Fee Committee**, which oversees a \$10 million budget for student services, evaluates and recommends funding changes for all Student Affairs units funded by the Registration Fee. Coordinated investigative teams and evaluated major units. Provided primary contact between the Committee, the Sports Facilities area (four units), and the Mission Bay Aquatic Center.

1993-1994 **Graduate Student Intern**, to the Assistant Dean, UCSD Office of Graduate Studies and Research. Published quarterly newsletter, conducted surveys, and coordinated two symposia.

1991-1993, 1994-1995 **Vice President UCSD Graduate Student Association**, responsible for finance, external relations, and internal relations and developing graduate student health insurance plan, graduate student pub, and major financial expansion.

1991, 1987 **Parliamentary Intern and Staff to the Hon. Bowen Wells MP** (Hertford and Bishops Stortford), Hertfordshire and London, England. Worked on campaign team in 1987, and as primary research staff in 1987 and 1991.

## **Technical Skills**

Created and maintained four University of California web sites. Tested Internet video conferencing systems for Macintosh and Windows. Created UCOP's (then) only searchable website. Built database system for Planning and Analysis using SAS and MS SQL Server.

Platforms and software: UNIX, Macintosh, DOS, and Windows systems -- Word, Excel, Access, PowerPoint, PageMaker, Photoshop, Web page design and functionality, database and audio-visual presentations. SAS statistical package: develop SAS programs to run regressions using GLM and REG procedures, chi squared analysis, type I and type II error tables, plots, and general statistics. Can install and maintain Windows 98, NT, Macintosh and office LANs.

## **University Committees, University of California, Office of the President**

UC Merced Student Planning Advisory Committee  
UC Merced Enrollment Projection Task Force  
UCOP Database Development Group  
UCOP Web homepage redesign Committee  
UC Outreach and Technology Committee  
UC System US News and World Report Coordinating Committee

## **University Committees, University of California, San Diego**

Graduate Council (Dean of Graduate Studies and Research)  
Registration Advisory Fee Committee, Chair (to Vice Chancellor of Student Affairs)  
Graduate Student Health Insurance Advisory Committee  
Teaching Assistant Development Committee  
Master Planning Committee  
Enrollment Projection Committee

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## **University Committees, University of California, San Diego (continued)**

University Centers Board, Vice Chair (170,000 sq. ft. student center built during tenure)  
Graduate Students Association - Vice President Finance, VP External Affairs, VP Internal Affairs  
Associated Students (Graduate Rep., Director of Development, Director Television Productions)  
Capital Outlay and Space Allocation Committee  
International House Planning Committee, International House Programming Committee  
Multi-Cultural Center Task force  
Infopath Advisory Committee (World Wide Web Homepage development for campus)

## **Publications**

2000, 1999, 1998 "University of California, An Enrollment Handbook," 3<sup>rd</sup> through 5<sup>th</sup> Edition.  
University of California, Planning and Analysis, University of California, Office of the President.

1999 "Graduate and Undergraduate Enrollment Planning Through 2010: Modeling Undergraduate Enrollment Demand," University of California, Planning and Analysis, University of California, Office of the President.

1998 "University of California Undergraduate Instruction and Faculty Teaching Activities, Fifth Annual Report to the Legislature," University of California, Planning and Analysis, University of California, Office of the President.

1997 "Internal SAT Validity Study: California Students Enrolled at UC Campuses 1994," University of California, Student Academic Services, University of California, Office of the President.

1997 "Information Digest," University of California, Student Academic Services, University of California, Office of the President.

## **Conferences and Papers**

2000 UC Planning and Budget Conference, Lake Arrowhead, California.

1999 California Association for Institutional Research Annual Meeting, Sacramento, California.

1999 Association for Institutional Research, Statistics Institute, Santa Barbara, California.

1998 California Association for Institutional Research Annual Meeting, San Diego, California  
Presented paper entitled "Modeling Long Range Enrollment Demand", with Dr. Paul Butler-Nailin.

1998 Association for Institutional Research, Information Technology Institute, Indianapolis, IN.

1997 California Association for Institutional Research Annual Meeting, San Francisco, California. Presented information on USNWR coordination efforts by the University of California.

1993 American Political Science Association Annual Conference., Chicago, Illinois.  
Presented paper entitled "The Effect of Structural Differences in the Relationship Between State Governments and Their Research Universities" for the Panel "Prescriptions for Policy Excellence".

**References** Available upon request.